Marcellus Community Schools Marcellus, Michigan

Annual Financial Statements and Auditors' Report

June 30, 2008

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Marcellus Community Schools Members of the Board of Education and Administration June 30, 2008

Members of the Board of Education

Christine Nofsinger President

Paula Johnson Vice President

Kelli Myers Treasurer

Timothy Henry Secretary

David Bowlby Trustee

Norman Carlson Trustee

Katherine Shugars Trustee

Administration

Ron Herron Superintendent

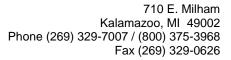
Bill Markovich Principal – High School

Mary McCrumb Principal – Middle Schools

Melinda Bohan Principal – Primary School

Nanette Pauley Principal – Volinia Outcome







Independent Auditors' Report

To the Board of Education Marcellus Community Schools Marcellus, Michigan

We have audited the accompanying financial statements of the governmental activities, each major fund and the aggregate remaining fund information of Marcellus Community Schools as of and for the year ended June 30, 2008, which collectively comprise the School District's basic financial statements as listed in the table of contents. These financial statements are the responsibility of Marcellus Community Schools' management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of Marcellus Community Schools as of June 30, 2008, and the respective changes in financial position for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued a report dated November 10, 2008, on our consideration of the Marcellus Community Schools' internal control over financial reporting and on our tests of its compliance with certain laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Governmental Auditing Standards* and should be considered in assessing the results of our audit.

The management's discussion and analysis and budgetary comparison information identified in the table of contents are not a required part of the basic financial statements but are supplementary information required by the accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Marcellus Community Schools' basic financial statements. The accompanying other supplemental information listed in the table of contents is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Yeo & Yeo, P.C.

Kalamazoo, Michigan November 10, 2008

This section of the Marcellus Community Schools annual financial report presents our discussion and analysis of the School District's financial performance during the year ended June 30, 2008. Please read it in conjunction with the School District's financial statements, which immediately follow this section.

Using this Annual Report

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand the Marcellus Community School District financially as a whole. The *Government-wide Financial Statements* provide information about the activities of the whole School District, presenting both an aggregate view of the School District's finances and a longer-term view of those finances. The fund financial statements provide the next level of detail. For governmental activities, these statements tell how services were financed in the short term as well as what remains for future spending. The fund financial statements look at the School District's operations in more detail than the government-wide financial statements by providing information about the School District's most significant fund – the General Fund with all other funds presented in one column as non-major funds. The remaining statement, the statement of fiduciary net assets, presents financial information about activities for which the School District acts solely as an agent for the benefit of students and parents. The annual report is arranged as follows:

Management's Discussion and Analysis (MD&A) (Required Supplemental Information)

Basic Financial Statements

District-wide Financial Statements

Fund Financial Statements

Notes to the Basic Financial Statements

(Required Supplemental Information)
Budgetary Information for General Fund

Other Supplemental Information

Reporting the School District as a Whole - Government-wide Financial Statements

The statement of net assets and the statement of activities, which appear first in the School District's financial statements, report information about the School District as a whole using the accrual basis of accounting, which is similar to the accounting used by most private sector companies. The statement of net assets includes all of the School District's assets and liabilities. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

These two statements report the School District's net assets and how they have changed. Net assets – the difference between assets and liabilities, as reported in the statement of net assets – is one way to measure the School District's financial health, or position. Over time, increases or decreases in the School District's net assets – as reported in the statement of activities – are indicators of whether its financial health is improving or deteriorating. The relationship between revenues and expenses is the School District's operating results. However, the School District's goal is to provide services to our students, not to generate profits as commercial entities do. One must consider many other non-financial factors, such as the quality of the education provided and the safety of the schools to assess the overall health of the School District.

The statement of net assets and statement of activities report the governmental activities for the School District, which encompass all of the School District's services, including instruction, support services, community services, athletics, and food services. Property taxes, unrestricted State aid (foundation allowance revenue), and State and federal grants finance most of these activities.

Reporting the School District's Most Significant Funds – Fund Financial Statements

The School District's fund financial statements provide detailed information about the most significant funds – not the School District as a whole. Some funds are required to be established by State law and by bond covenants. However, the School District establishes many other funds to help it control and manage money for particular purposes (the Food Service and Athletics Funds are examples) or to show that it's meeting legal responsibilities for using certain taxes, grants, and other money (such as bond-funded construction funds used for voter-approved capital projects). The governmental funds of the School District use the following accounting approach:

Governmental funds – All of the School District's services are reported in Governmental funds. Governmental fund reporting focuses on showing how money flows into and out of funds and balances left at year end that are available for spending. They are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the operations of the School District and the services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the School District's programs. We describe the relationship (or differences) between governmental activities (reported in the statement of net assets and the statement of activities) and governmental funds in reconciliation.

The School District as Trustee-Reporting the School District's Fiduciary Responsibilities

The School District is the trustee, or fiduciary, for its student activity funds. All of the School District's fiduciary activities are reported in separate statements of fiduciary net assets. We exclude these activities from the School District's other financial statements because the School District cannot use these assets to finance its operations. The School District is responsible for ensuring that the assets reported in these funds are used for their intended purposes.

The School District as a Whole

Recall that the statement of net assets provides the perspective of the School District as a whole. Table 1 provides a summary of the School District's net assets as of June 30, 2008 and 2007.

TABLE 1	Governmental Activities							
		2008		2007				
Assets								
Current and other assets	\$	3,009,534	\$	1,946,284				
Property and equipment		4,579,657		4,761,890				
Total assets	7,589,191		7,589,191		7,589,191			6,708,174
Liabilities								
Current liabilities		2,649,582		1,178,097				
Long-term liabilities		6,608,805		7,571,358				
Total liabilities	_	9,264,404		9,264,404		8,749,455		
Net Assets								
Invested in property and equipment – Net of related debt		(2,376,714)		(2,682,973)				
Restricted		397,080		295,590				
Unrestricted		304,421		346,102				
Total net assets (deficit)	\$ (1,675,213) \$ (2		(2,041,281)					

The above analysis focuses on the net assets (see Table 1).

The results of this year's operations for the School District as a whole are reported in the statement of activities (see Table 2), which shows the sources of revenue for the fiscal year 2007/08 and fiscal year 2006/07.

TABLE 2		Governmental Activities				
		2008		2007		
Revenue						
Program Revenue						
Charges for services	\$	163,300	\$	191,937		
Operating grants		987,946		1,098,446		
General revenue						
Property taxes		1,611,845		1,518,243		
State foundation allowance		6,134,502		6,430,378		
Other	-	78,494		129,927		
Total Revenue	-	8,976,087		9,368,931		
Functions/Program Expenses						
Instruction		4,356,264		4,495,937		
Support services		3,032,616		3,264,138		
Food services		401,544		417,562		
Athletic activities		219,646		209,674		
Community services		20,489		3,843		
Depreciation		182,233		239,998		
Interest on long-term debt	_	371,785		384,893		
Total Expenses	-	8,584,577		9,016,045		
Increase (decrease) in net assets	\$	391,510	\$	352,886		

Property taxes for operations and unrestricted State aid constitute the vast majority of School District operating revenue sources. The Board of Education and Administration must annually evaluate the needs of the School District and balance those needs with State-prescribed available unrestricted resources.

The School District's Funds

As we noted earlier, the School District uses funds to help it control and manage money for particular purposes. Looking at funds helps the reader consider whether the School District is being accountable for the resources taxpayers and others provide and may provide more insight into the School District's overall financial health.

In the General Fund, our principal operating fund balance decreased \$85,799, which includes a prior period adjustment of \$26,602, to \$592,741. The fund balance change is \$37,910 more than projected, and is the result of prior year tax adjustments, otherwise this amount would be significantly less. We must continue to tighten controls on expenditures; and find new ways to increase our revenue streams. This must occur within the next 12 months.

General Fund Budgetary Highlights

Over the course of the year, the School District revises its budget as it attempts to deal with unexpected changes in revenues and expenditures. State law requires that the budget be amended to ensure that expenditures do not exceed appropriations. The final amendment to the budget was actually adopted in June of 2008. (A schedule showing the School District's original and final budget amounts compared with amounts actually paid and received is provided in required supplementary information of these financial statements).

There were significant budget amendments during this year, in order to correct the mis-allocated funds to FID numbers and to meet all the new audit standards necessary to meet state financial requirements.

Capital Assets and Debt Administration

Capital Assets

At June 30, 2008, the School District had \$10,922,672 invested in capital assets, including land, buildings, and furniture and equipment.

		2008	 2007
Assets not being depreciated – Land	\$	100,000	\$ 100,000
Building and building improvements		7,176,928	7,176,928
Furniture and equipment		2,774,359	2,774,359
Buses and other vehicles		871,385	871,385
Total capital assets		10,922,672	10,922,672
Less accumulated depreciation		(6,343,015)	 (6,160,782)
Net capital assets	\$	4,579,657	\$ 4,761,890
	3 - 5		

Debt

At the end of this year, the School District had \$6,740,000 in General Obligation Bonds outstanding versus \$7,255,000 last year – a decrease of 7.1 percent.

The School District's General Obligation Bond rating continues to be "AAA" from Standard & Poor's Corporation and "AAA" from Moody's Investor Services. The State limits the amount of general obligation debt that schools can issue to 15 percent of the assessed value of all taxable property within the School District's boundaries. If the School District issues "Qualified Debt," that is debt backed by the State of Michigan, such obligations are not subject to this debt limit. The School District's outstanding unqualified general obligation debt of \$6,740,000 is below this \$19,084,951 statutorily imposed limit.

Other obligations include accrued vacation pay and sick leave. We present more detailed information about our long-term liabilities in the notes to the financial statements.

Economic Factors and Next Year's Budgets and Rates

Our elected officials and administration consider many factors when setting the School District's 2008/09 fiscal year budget. There are many important factors affecting the budget, two of which are our student count and state per-pupil foundation allowance. This year our student count dipped to a blended count of 961. This was a reduction of 29 students, and equates to a loss of approximately \$280K, which is 3.6 percent of total General Fund revenue allowance. Another huge factor has been the 36 percent increase in the cost of fuel and the 10 percent increase in the cost of health care benefits. As a result, the School District funding is heavily dependent on the State's ability to fund these local school increases in operational cost. Based on early enrollment data at the start of the 2008 school year, we continue to have declining student counts which will significantly affect the 2008/09 budget. Ice the finial student count and related per pupil funding is validated, we will need to amend the budget if actual School District resources are not sufficient to fund original appropriations.

The Board of Education is aware of and was advised that significant cuts or new revenue stream would need to be made. The Board and Administration responded with plans of reducing building budgets, not purchasing a bus for the second year, not replacing some staff positions from early retirements and attrition, looking at consolidation opportunities and increasing revenue through Sinking Fund. These steps would help in stabilizing our budget and provide opportunity to increase our future fund balance.

Management projects a slight decrease in total revenue for the 2008-2009 school year, based on the projected loss of 14 FTE' of state funding and a lower Pre-School funding allocation. The Board expects it will still consume fund equity, but is committed to finding ways to balance the budget. The Board of Education is continuing to develop a strategy to reduce spending to maintain the fiscal health of the School District.

Contacting the School District's Financial Management

This financial report is designed to provide the School District's citizens, taxpayers, customers, investors, and creditors with a general overview of the School District's finances and to demonstrate the School District's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Superintendent's office at 305 W. Arbor, Marcellus, Michigan 49067.

Marcellus Community Schools Statement of Net Assets

June 30, 2008

		Governmental Activities
Assets		
Cash		\$ 1,608,504
Due from other governmental units		1,249,437
Inventory		41,583
Prepaid items		1,859
Bond issuance costs		108,151
Capital assets not being depreciated		100,000
Capital assets - net of accumulated deprecia	tion	4,479,657
Total assets		7,589,191
Liabilities		
Accounts payable		39,944
State aid anticipation note payable		1,000,000
Due to other governmental units		102,001
Payroll deductions and withholdings		34,852
Accrued expenditures		116,096
Accrued salaries payable		700,086
Noncurrent liabilities		
Due within one year		662,620
Due in more than one year		6,608,805
Total liabilities		9,264,404
Net Assets (Deficit)		
Invested in capital assets, net of related debt		(2,376,714)
Restricted for:		
Debt service		397,080
Unrestricted		304,421
Total net assets (deficit)		\$ (1,675,213)
(See Accompanying Notes to Financial Statements	<u> </u>
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Marcellus Community Schools Statement of Activities

			Program Revenues					
Functions/Programs			Charges for Grants and Services Contributions		(Ex	et Revenue (pense) and (hanges in let Assets		
Governmental activities								
Instruction	\$	4,356,264	\$	-	\$	760,779	\$	(3,595,485)
Supporting services		3,032,616		-		-		(3,032,616)
Food services		401,544		123,848		222,550		(55,146)
Athletic activities		219,646		39,452		4,617		(175,577)
Community services		20,489		-		-		(20,489)
Depreciation		182,233 371,785		-		-		(182,233) (371,785)
Interest on long-term debt		371,700		<u>-</u>		<u>-</u>		(371,765)
Total governmental activities	<u>\$</u>	8,584,577	\$	163,300	\$	987,946		(7,433,331)
General revenues Property taxes, levied for general purposes Property taxes, levied for debt service State aid - unrestricted Interest and investment earnings Other					759,457 852,388 6,134,502 17,963 60,531			
		Total genera	l reven	ues				7,824,841
		Change in ne	et asse	ts				391,510
	Net a	assets (deficit)) - begi	nning				(2,041,281)
	Prior	period adjust	ment					(25,442)
	Net assets (deficit) - beginning, as restated					(2,066,723)		
	Net a	assets (deficit)) - endi	ng			\$	(1,675,213)

Governmental Funds Balance Sheet June 30, 2008

	General Fund	Nonmajor Governmental Funds	Total Governmental Funds	
Assets Cash Due from other governmental units Inventory Prepaid items	\$ 1,210,776 1,249,437 39,535 	\$ 397,728 - 2,048 -	\$ 1,608,504 1,249,437 41,583 1,859	
Total assets	\$ 2,501,607	\$ 399,776	\$ 2,901,383	
Liabilities and Fund Balance Liabilities Accounts payable State aid anticipation note payable Due to other governmental units Payroll deductions and withholdings Accrued expenditures Accrued salaries payable Total liabilities	\$ 35,127 1,000,000 102,001 34,852 36,800 700,086	\$ 4,817 - - - - - 4,817	\$ 39,944 1,000,000 102,001 34,852 36,800 700,086	
Fund Balance Reserved for inventory Reserved for prepaid items Reserved for debt service Other undesignated (defict) Total fund balance	39,535 1,859 - 551,347 592,741	397,080 (2,121) 394,959	39,535 1,859 397,080 549,226	
Total liabilities and fund balance	\$ 2,501,607	\$ 399,776	\$ 2,901,383	

Reconciliation of the Balance Sheet of Governmental Funds to the Statement of Net Assets June 30, 2008

Total fund balances for governmental funds	\$	987,700
Total net assets for governmental activities in the statement of net assets is different because:		
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. Capital assets not being depreciated Capital assets - net of accumulated depreciation		100,000 4,479,657
Other long-term assets are not deferred in the governmental funds Bond issuance costs		108,151
Certain liabilities are not due and payable in the current period and are not reported in the funds. Accrued interest		(79,296)
Long-term liabilities applicable to governmental activities are not due and payable in the current period and accordingly are not reported as fund liabilities.		
Compensated absences		(125,054)
Bonds payable	((6,843,780)
Special termination benefits		(190,000)
Other loans payable and liabilities		(112,591)
Net assets (deficit) of governmental activities	\$	(1,675,213)



Governmental Funds

Statement of Revenues, Expenditures and Changes in Fund Balances

	General Fund		Nonmajor Governmental Funds	Total Governmental Funds	
Revenues				_	
Local sources		25,818		\$	1,855,043
State sources	•	30,580	23,330		6,703,910
Federal sources	2	14,701	199,221		413,922
Total revenues	7,72	21,099	1,251,776		8,972,875
Expenditures					
Current					
Education					
Instruction	4,37	77,389	-		4,377,389
Supporting services	3,00)2,286	-		3,002,286
Food services		-	401,573		401,573
Athletic activities		-	219,646		219,646
Community services	2	20,489	-		20,489
Capital outlay	•	30,618	-		30,618
Debt service					
Principal		31,971	485,000		566,971
Interest and other expenditures	4	16,560	303,452		350,012
Bond issuance costs		-	61,216		61,216
Payment to bond refunding escrow agent		<u>-</u>	45,000		45,000
Total expenditures	7,55	59,313	1,515,887		9,075,200
Excess (deficiency) of revenues over expenditures	10	61,786	(264,111)		(102,325)

Governmental Funds

Statement of Revenues, Expenditures and Changes in Fund Balances

	General Fund	Nonmajor Governmental Funds	Total Governmental Funds
Other Financing Sources (Uses) Proceeds from refinancing debt Payment to bond refunding escrow agent		2,915,000 (3,010,074)	2,915,000 (3,010,074)
Premium on issuance of bonds Insurance recoveries	- 3,213	166,117	166,117 3,213
Transfers in Transfers out	(224,196)	307,871 (83,675)	307,871 (307,871)
Total other financing sources (uses)	(220,983)	295,239	74,256
Net change in fund balance	(59,197)	31,128	(28,069)
Fund balance - beginning	678,540	362,671	1,041,211
Prior period adjustment	(26,602)	1,160	(25,442)
Fund balance - beginning, as restated	651,938	363,831	1,015,769
Fund balance - ending	\$ 592,741	\$ 394,959	\$ 987,700

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities

Net change in fund balances - Total governmental funds	\$	(28,069)
Total change in net assets reported for governmental activities in the statement of activities is different because:		
Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. Depreciation expense		(182,233)
Expenses are recorded when incurred in the statement of activities. Interest Special termination benefits Compensated absences		(16,273) 20,000 1,442
Bond and note proceeds and capital leases are reported as financing sources in the governmental funds and thus contribute to the change in fund balance. In the statement of net assets, however, issuing debt increases long-term liabilities and does not affect the statement of activities. Similarly, repayment of principal is an expenditure in the governmental funds but reduces the liability in the statement of net assets. Also, governmental funds report the effect of issuance costs, premiums, discounts and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities.		
Debt issued Repayments of long-term debt Defer bond issuance costs Amortization of premiums		(3,081,117) 3,511,971 171,289 (5,500)
Change in net assets of governmental activities	<u>\$</u>	391,510



Fiduciary Funds Statement of Fiduciary Net Assets

June 30, 2008

	Private Purpose Trust Funds	Agency Funds	
Assets Cash	\$ 51,226	\$ 28,767	
Liabilities Due to agency fund activities		\$ 28,767	
Net Assets Reserved for scholarships and loans	<u>\$ 51,226</u>		

Fiduciary Funds

Private Purpose Trust Funds

Statement of Changes in Fiduciary Net Assets

	Private Purpose Trust Funds
Additions	
Local sources	\$ 501
Interest and investment earnings	1,792
Total additions	2,293
Deductions	
Scholarships	1,500
Change in net assets	793
Net assets - beginning	50,433
Net assets - ending	\$ 51,226

Note 1 - Summary of Significant Accounting Policies

The accounting policies of the Marcellus Community Schools (School District) conform to accounting principles generally accepted in the United States of America as applicable to governmental units. The following is a summary of the School District's significant accounting policies:

Reporting Entity

The School District is governed by an elected seven-member Board of Education. The accompanying financial statements have been prepared in accordance with criteria established by the Governmental Accounting Standards Board for determining the various governmental organizations to be included in the reporting entity. These criteria include significant operational financial relationships that determine which of the governmental organizations are a part of the School District's reporting entity, and which organizations are legally separate component units of the School District. The School District has no component units.

District-wide Financial Statements

The School District's basic financial statements include both district-wide (reporting for the district as a whole) and fund financial statements (reporting the School District's major funds). The district-wide financial statements categorize all nonfiduciary activities as either governmental or business type. All of the School District's activities are classified as governmental activities.

The statement of net assets presents governmental activities on a consolidated basis, using the economic resources measurement focus and accrual basis of accounting. This method recognizes all long-term assets and receivables as well as long-term debt and obligations. The School District's net assets are reported in three parts (1) invested in capital assets, net of related debt, (2) restricted

net assets, and (3) unrestricted net assts. The School District first utilizes restricted resources to finance qualifying activities.

The statement of activities reports both the gross and net cost of each of the School District's functions. The functions are also supported by general government revenues (property taxes and certain intergovernmental revenues). The statement of activities reduces gross expenses (including depreciation) by related program revenues, operating and capital grants. Program revenues must be directly associated with the function. Operating grants include operating-specific and discretionary (either operating or capital) grants.

The net costs (by function) are normally covered by general revenue (property taxes, state sources and federal sources, interest income, etc.). The School District does not allocate indirect costs. In creating the district-wide financial statements the School District has eliminated interfund transactions.

The district-wide focus is on the sustainability of the School District as an entity and the change in the School District's net assets resulting from current year activities.

Fund Financial Statements

Separate financial statements are provided for governmental funds and fiduciary funds, even though the latter are excluded from the district-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the School District considers revenues to be available if they are collected within 60 days



June 30, 2008

of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, unrestricted state aid, intergovernmental grants, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenue of the current fiscal period. All other revenue items are considered to be available only when cash is received by the government.

Fiduciary fund statements also are reported using the economic resources measurement focus and the accrual basis of accounting.

The School District reports the following major governmental funds:

<u>General Fund</u> – The General Fund is used to record the general operations of the School District pertaining to education and those operations not required to be provided for in other funds.

Additionally, the School District reports the following fund types:

<u>Special Revenue Funds</u> – Special Revenue Funds are used to account for the proceeds of specific revenue sources that are restricted to expenditures for specified purposes. The School District's Special Revenue Funds include Food Service and Athletic Funds. Operating deficits generated by these activities are generally transferred from the General Fund.

<u>Debt Service Funds</u> – Debt Service Funds are used to record tax, interest, and other revenue and the payment of interest, principal, and other expenditures on long-term debt.

<u>Fiduciary Funds</u> – Fiduciary Funds are used to account for assets held by the School District in a trustee capacity or as an agent. The Trust Funds are funds entrusted to the School District for

scholarship awards and loans and the principal and interest of the trust may be spent. The Agency Fund is custodial in nature (assets equal liabilities) and does not involve the measurement of results of operations. This fund is used to record the transactions of student groups for school and school-related purposes.

Assets, Liabilities and Equity

<u>Receivables and Payables</u> – Generally, outstanding amounts owed between funds are classified as "due from/to other funds". These amounts are caused by transferring revenues and expenses between funds to get them into the proper reporting fund. These balances are paid back as cash flow permits.

Property taxes and other receivables are shown net of an allowance for uncollectible amounts.

Property taxes collected are based upon the approved tax rate for the year of levy. For the fiscal year ended June 30, 2008, the rates are as follows per \$1,000 of assessed value.

General Fund

Nonhomestead 18.00000

Debt Service Funds

Homestead 5.99000 Nonhomestead 5.99000

School property taxes are assessed and collected in accordance with enabling state legislation by cities and townships within the School District's boundaries.



The property tax levy runs from July 1 to June 30. Property taxes become a lien on the first day of the levy year and are due on or before September 14 or February 14. Collections are forwarded to the School District as collected by the assessing municipalities. Real property taxes uncollected as of March 1 are purchased by the Counties of Cass, St. Joe and Van Buren and remitted to the School District by May 15.

<u>Inventories and Prepaid Items</u> – Inventories are valued at cost, on a first-in, first-out basis. Inventories of governmental funds are recorded as expenditures when consumed rather than when purchased. Certain payments to vendors reflect costs applicable to future fiscal years and are recorded as prepaid items in both district-wide and fund financial statements.

<u>Capital Assets</u> – Purchased or constructed capital assets are reported at cost or estimated historical cost. Donated capital assets are recorded at their estimated fair market value at the date of donation. The School District defines capital assets as assets with an initial individual cost in excess of \$5,000. Costs of normal repair and maintenance that do not add to the value or materially extend asset lives are not capitalized. The School District does not have infrastructure assets. Buildings, equipment, and vehicles are depreciated using the straight-line method over the following useful lives:

Buildings and additions	20-50 years
Site improvements	10-20 years
Equipment and furniture	5-10 years
Buses and other vehicles	5-10 years

<u>Early Retirement Incentive</u> – The liability for early retirement incentives reported in the district-wide financial statements consists of earned but unpaid termination benefits. An expenditure for these amounts is reported in governmental funds as it comes due for payment.

<u>Compensated Absences</u> – Sick days are earned by teachers and administrators. Retiring employees who meet certain years of service requirements are paid for accumulated sick days up to a maximum numbers of days and at a rate determined by their contracts. There is no contractual provision for payment of unusual vacation. They may be used for vacation only.

The liability for compensated absences reported in the district-wide financial statements consists of unpaid, accumulated sick leave balances. The liability has been calculated using the vesting method, in which leave amounts for both employees who currently are eligible to receive termination payments. The amount reported is salary-related and includes fringe benefits.

<u>Long-term Obligations</u> – In the district-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the statement of net assets.

<u>Fund Equity</u> – In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

Comparative Data

Comparative data is not included in the School District's financial statements.



Eliminations and Reclassifications

In the process of aggregating data for the statement of net assets and the statement of activities, some amounts reported as interfund activity and balances in the funds were eliminated or reclassified.

Interfund receivables and payables were eliminated to minimize the "grossing up" effect on assets and liabilities within the governmental activities column.

Upcoming Accounting and Reporting Changes

The Government Accounting Standards Board has issued Statement No. 45, Accounting and Reporting by Employers for Post-employment Benefits other than Pensions. The new pronouncement provides guidance for school districts in recognizing the cost of retiree health care. The new rules will cause district-wide financial statements to recognize the cost of providing retiree healthcare coverage over the working life of the employee, rather than at the time the health care premiums are paid. The new pronouncement is effective for the year ending June 30, 2010.

The Government Accounting Standards Board has issued Statement No. 49, *Accounting and Financial Reporting for Pollution Remediation Obligations*. This statement addresses how to account for pollution remediation activities of the effects of existing pollution; it does not include prevention or control activities or remediation required upon the retirement of an asset. In general, the new rules will cause district-wide financial statements to recognize a liability on the current value of expected costs as estimated using the expected cash flows method. This statement is effective for the year ending June 30, 2009.

The Government Accounting Standards Board has issued Statement No. 51, Accounting and Financial Reporting for Intangible Assets. The new standard characterizes an intangible asset as an asset that lacks physical substance, is nonfinancial in nature and has an initial useful life extending beyond a single reporting period, In general, the new

rules will cause district-wide financial statements to include intangible assets as capital assets. This statement is effective for the year ending June 30, 2010.

Note 2 - Stewardship, Compliance, Accountability

Budgetary Information

Annual budgets are adopted on a basis consistent with accounting principles generally accepted in the United States of America and state law for the General and Special Revenue Funds. All annual appropriations lapse at fiscal year end, thereby cancel all encumbrances. These appropriations are reestablished at the beginning of the year.

The appropriation level adopted by the Board is the level of control authorized under the Act. The Act requires expenditures to be budgeted on a functional basis. State law requires the School District to have its budget in place by July 1. A district is not considered in violation of the Act if reasonable procedures are in use by the School District to detect violations.

The Superintendent is authorized to transfer budgeted amounts between functions within any fund; however, any revisions that alter the total expenditures of any fund must be approved by the Board of Education.

Budgeted amounts are as originally adopted or as amended by the Board of Education throughout the year. Individual amendments were not material in relation to the original appropriations which were amended.

Appropriations lapse at yearend and, therefore, cancel all encumbrances. These appropriations are reestablished at the beginning of the following year.



Excess of Expenditures over Appropriations

During the year, the School District incurred expenditures in certain budgetary funds which were in excess of the amounts appropriated, as follows:

Function	Final Budget	Amount of Expenditures	Budget Variances
General Fund			
Basic programs	\$ 3,796,423	\$ 3,796,593	\$ 170
Business	183,991	203,876	19,885
Operations and maintenance	740,489	742,135	1,646
Central	54,800	55,387	587
Capital outlay	30,395	30,618	223
Debt - principal	78,880	81,971	3,091
Debt - interest and fiscal charges	10,250	46,560	36,310
Transfers out	183,461	224,196	40,735

Fund Deficits

The School District has an accumulated fund balance deficit in the Food Service Fund in the amount of \$2,386.

Note 3 - Deposits and Investments

The School District's deposits and investments were reported in the basic financial statements in the following categories:

	Governmenta Activities	 - <u>-</u> -	Fiduciary Funds	<u> </u>	Total Primary Government		
Cash	\$ 1,608,504	<u> </u>	79,993	\$	1,688,497		

The breakdown between deposits and investments for the School District is as follows:

Deposits (checking, savings accounts, money markets, certificates of deposit)

1,688,497

Interest rate risk – The District does not have a formal investment policy to manage its exposure to fair value losses arising from changes in interest rates.

Credit risk – State statutes and the School District's investment policy authorize the School District to make deposits in the accounts of federally insured banks, credit unions, and savings and loan associations that have an office in Michigan; the School District is allowed to invest in U.S. Treasury or Agency obligations, U.S. government repurchase agreements, bankers' acceptances, commercial paper rated prime at the time of purchase that matures not more than 270 days after the date of purchase, mutual funds, and investment pools that are composed of authorized investment vehicles.

Concentration of credit risk – The District has no policy that would limit the amount that may be invested with any one issuer.

Custodial credit risk – deposits – In the case of deposits, this is the risk that in the event of a bank failure, the District's deposits may not be returned to it. The District does not have a deposit policy for custodial credit risk. As of year end, \$1,600,700 of the District's bank balance of \$1,800,700 was exposed to custodial credit risk because it was uninsured and uncollateralized.



Note 4 - Capital Assets

A summary of the changes in governmental capital assets is as follows:

	Beginning Balance	Increases	Decreases	Ending Balance
Governmental activities				
Capital assets not being depreciated				
Land	\$ 100,000	<u>\$ - </u>	\$ -	\$ 100,000
Total capital assets not being depreciate	100,000			100,000
Capital assets being depreciated				
Buildings and additions	7,176,928	-	-	7,176,928
Equipment and furniture	2,774,359	-	-	2,774,359
Buses and other vehicles	871,385			871,385
Total capital assets being depreciated	10,822,672			10,822,672
Less accumulated depreciation for				
Buildings and additions	3,066,331	110,231	4,934	3,171,628
Equipment and furniture	2,397,492	52,111	15,476	2,434,127
Buses and other vehicles	696,959	40,301		737,260
Total accumulated depreciation	6,160,782	202,643	20,410	6,343,015
Net capital assets being depreciated	4,661,890	(202,643)	(20,410)	4,479,657
Net capital assets	\$ 4,761,890	\$ (202,643)	\$ (20,410)	\$ 4,579,657

Depreciation for the fiscal year ended June 30, 2008 amounted to \$202,643. The School District determined that it was impractical to allocate depreciation to the various governmental activities as the assets serve multiple functions.

Note 5 - Interfund Receivable, Payable, Transfers

Interfund transfers were made during the year are as follows:

		Transfers Out					
	(General		Debt			
		Fund	Funds			Total	
Transfers in							
Debt Funds	\$	-	\$	83,675	\$	83,675	
Athletics Fund		176,037		-		176,037	
Lunch Fund		48,159		-		48,159	
	\$	224,196	\$	83,675	\$	307,871	

Transfers to the Athletics and Lunch funds were made to cover the costs of the School District's programs that were in excess of revenues generated from those activities.

Transfers between the Debt funds were made to close out old funds and cover costs related to the bond refunding.

Note 6 - State Aid Anticipation Note

The School District issues state aid anticipation notes in advance of state aid collections, depositing the proceeds in the General Fund. These notes are necessary because the School District receives state aid from October through the following August for its fiscal year ending June 30th.

Short-term debt activity for the year was as follows:

	Begi	inning			Ending
	Bal	ance	Proceeds	Repayments	Balance
State aid anticipation note	\$		\$ 1,000,000	\$ -	\$ 1,000,000



Note 7 - Long-Term Debt

The School District issues bonds, notes, and other contractual commitments to provide for the acquisition and construction of major capital facilities and the acquisition of certain equipment. General obligation bonds are direct obligations and pledge the full faith and credit of the School District. Other long-term obligations include compensated absences, claims and judgments, termination benefits, and certain risk liabilities.

Long-term obligation activity is summarized as follows:

	Beginning Balance	Additions	Reductions	Ending Balance	Within One Year
Government obligation bonds	\$ 7,255,000	\$ 2,915,000	\$ 3,430,000	\$ 6,740,000	\$ 525,000
Bond Issuance Costs	\$ (53,641)	\$ (61,215)	\$ (6,705)	(108,151)	-
Deferred amounts	(21,409)	(110,074)	(2,676)	(128,807)	-
Premium on bonds	31,050	166,117	3,881	193,286	
	7,211,000	2,909,828	3,424,500	6,696,328	525,000
Other bonds	39,301	-	-	39,301	3,704
Installment notes	194,562	-	81,971	112,591	43,916
Compensated absences	126,495	-	1,441	125,054	-
Retirement incentives	210,000	102,240	122,240	190,000	90,000
Total	\$ 7,781,358	\$ 3,012,068	\$ 3,630,152	\$ 7,163,274	\$ 662,620

General obligation bonds payable at yearend consists of the following:

\$5,550,000 serial bond due in annual installments of \$220,000 to \$2,500,000 through May 1, 2019 , interest at 4.25% to 5.0%	\$ 1,400,000
\$2,960,000 serial bond due in annual installments of \$225,000 to \$1,840,000 through May 1, 2015, interest at 2.5% to 4.0%	2,425,000
\$2,915,000 serial bond due in annual installments of \$190,000 to \$2,725,000 through May 1, 2015, interest at 4.0% to 5.25%	2,915,000
Total general obligation bonded debt	\$ 6,740,000

Future principal and interest requirements for bonded debt are as follows:

	 Principal Interest		 Total	
Year Ending June 30,				
2009	\$ 525,000	\$	283,496	\$ 808,496
2010	570,000		263,996	833,996
2011	620,000		242,220	862,220
2012	670,000		217,772	887,772
2013	695,000		191,002	886,002
2014-2018	3,045,000		414,150	3,459,150
2019-2023	 615,000		24,600	 639,600
Total	\$ 6,740,000	\$	1,637,236	\$ 8,377,236

The general obligation bonds are payable from the Debt Service Funds. As of year end, the funds had a balance of \$397,080 to pay this debt. Future debt and interest will be payable from future tax levies.



Other bonds consist of the following:

These bond obligations issued by PA 142 are payable solely from and are secured solely by an assignment by each School District of certain categorical State School Aid payments. The State Legislature has no obligation to make such appropriations. In the event the Legislature fails to appropriate funds, the School District is under no obligation for repayment of the debt obligation issued by PA 142.

Future principal and interest requirements are as follows:

	Principal		Interest		Total	
Year Ending June 30,						
2009	\$	3,704	\$	970	\$	4,674
2010		3,880		794		4,674
2011		4,065		609		4,674
2012		23,191		8,214		31,405
2013		4,461		212		4,673
Total	\$	39,301	\$	10,799	\$	50,100

Installment Notes

Installment notes payable at June 30, 2008 consist of the following:

\$14,035 Athletic Field installment note payable due in monthly installments of \$149 through September 9, 2008, interest at 4.97%	\$ 318
\$120,637 Athletic Field installment note payable due in monthly installments of \$1,282 through September 9, 2008, interest at 4.97%	2,704
\$34,818 Athletic Field installment note payable due in monthly installments of \$370 through September 9, 2008, interest at 4.97%	780
\$13,650 Athletic Field installment note payable due in monthly installments of \$145 through September 9, 2008, interest at 4.97%	306
\$45,300 School Bus installment note payable due in semi-annual installments of \$11,325 through August, 2008, interest at 4.99%	10,497
\$150,000 Northrup property installment note payable due in monthly installments of \$1,584 through October 15, 2012, interest at 4.90%	72,911
\$55,323 Telephone System installment note payable due in monthly installments of \$1,175 through August 8, 2010, interest at 10.00%	 25,075
Total installment notes payable	\$ 112,591



Future principal and interest requirements for installment notes are as follows:

	Principal		<u>lı</u>	nterest	Total			
Year Ending June 30,								
2009	\$	41,715	\$	6,531	\$	48,246		
2010		29,294		4,017		33,311		
2011		17,161		2,060		19,221		
2012		18,197		1,003		19,200		
2013		6,224		88		6,312		
Total	\$	112,591	\$	13,699	\$	126,290		

Compensated Absences

Accrued compensated absences at year end, consists of \$125,054 of accrued sick time benefits. The entire vested amount is considered long-term as the amount expended each year is expected to be offset by sick time earned for the year.

Retirement Benefits

The School District offered a voluntary severance incentive plan to employees to be paid over a five year period through 2010. The School District has also added a new severance incentive plan to employees to be paid over a three year period through 2010. The balance as of yearend was \$190,000.

Future payments are as follows:

Year	Ending	June	30.

2009 2010	\$ 90,000 100,000
Total	\$ 190,000

Interest expenditures for the fiscal year in the General Fund and Debt Service Funds were \$46,560 and \$303,453, respectively.

Defeased Debt

In the current year, the School District has defeased various bonds issued by creating separate irrevocable trust funds. New debt has been issued and the net proceeds of each refunding were placed in separate special escrow accounts and invested in securities of the U.S. Government and its agencies. The investments and fixed earnings from the investments are sufficient to fully service the defeased debt until the debt is called or matures. For financial reporting purposes, the refunded bonds are considered to be defeased. Accordingly, the trust account assets and liability for the defeased bonds are not included in the School District's financial statements.

On November 14, 2007 the School District issued general obligation bonds of \$2,915,000 with interest rates of 4.00% to 5.25% to advance refund a portion of the 2001 general obligation bonds with interest rates of 4.25% and 5.00% and total par value of \$5,550,000. The general obligation bonds begin maturing in May, 2014. The refunding bonds were issued at a premium of \$166,117 and after paying issuance and other costs of \$61,215, the net proceeds were \$3,019,902 The net proceeds from the issuance of the general obligation bonds were used to purchase U.S. government securities and those securities were deposited in an irrevocable trust with an escrow agent to provide debt service payments until the original bonds are due, beginning May 1, 2014. The advance refunding met the requirements of an in-substance debt defeasance and the term bonds were removed from the School District's long-term debt portion of the financial statements.

As a result of the 2008 advance refunding, the School increased its total debt service requirements by \$171,289 but achieved an economic gain of approximately \$129,992.



June 30, 2008

The final payment date is May 2019 for the 2008 refunding bonds. As of year end, the amount of defeased debt outstanding but removed from the School District's financial statements is as follows:

2001 Issue refunded

\$ 5,550,000

Note 8 - Risk Management

The School District is exposed to various risks of loss related to property loss, torts, errors and omissions, employee injuries (workers' compensation) and certain medical benefits provided to employees. The School District has purchased commercial insurance for general liability, property and casualty and health and vision claims. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in the past three fiscal years.

The School District is subject to the Michigan Employment Security Act and has elected to pay unemployment claims on a direct self-insured basis. Under this method, the School District must reimburse the Employment Commission for all benefits charged against the School District. The School District had no unemployment compensation expense for the year. No provision has been made for possible future claims.

Note 9 - Defined Benefit Pension Plan

Plan Description

The School District has a defined benefit pension plan covering substantially all employees. The plan is operated by the State of Michigan's Public School Employees Retirement System (MPSERS), which is a cost-sharing public employee retirement system (PERS).

The pension plan provides retirement, survivor and disability benefits to plan members and their beneficiaries.MPSERS operates within the Michigan Department of Management and Budget, Office of Retirement Systems who has the authority to establish and amend

benefit provisions. The Michigan Department of Management and Budget issues a publicly available financial report that includes financial statements and required supplementary information for MPSERS. The report provides information for the plan as a whole and information helpful for understanding the scale of the information presented relative to the School. That report may be obtained by writing Office of Retirement Services, P.O. Box 30171, Lansing, Michigan 48909-7671 or calling 800-381-5111.

Funding Policy

The School is required by State statute to contribute to MPSERS an actuarially determined percentage of payroll for all participating employees. Additionally, employees participating in the Member Investment Plan contributed 3% to 4.3% of their covered wages through payroll deduction. In addition to retirement benefits, a portion of the total MPSERS contribution is allocated to cover health, dental and vision benefits. The following table discloses pertinent information relative to MPSERS funding for the three-year period beginning July 1, 2005 through June 30, 2008.

	2008	2008 2007			
Funding percentage range	17.74-16.72	16.34-17.74	14.87-16.34%		
Total payroll	4,294,554	4,744,158	4,969,941		
Total covered payroll	4,263,672	4,666,856	4,885,249		
School contributions	723,890	811,764	704,246		
Employee MIP contributions	140,152	146,869	145,786		
Portion of school contribution					
covering health, dental and					
vision benefits	39%	37%	40%		

Trend Information

Ten-year historical trend information is presented in the September 30, 2007, PERS Comprehensive Annual Financial Report. This information is useful in assessing the pension plan's accumulation of sufficient assets to pay pension benefits as they become due. The



total benefit obligations and net assets available for benefits as of September 30, 2006, the latest date for which information is available, approximates \$49.1 billion and \$43.0 billion, respectively. The School's share of the total current actuarially determined employer contribution requirement under MPSERS was less than 1% for the year ended September 30, 2007.

Post Employment Benefits

In addition to the pension benefits described above, the School District provides post-retirement health care, dental, and vision benefits for retirees and beneficiaries through Michigan Public School Employees Retirement System (MPSERS).

Expenditures for these benefits are recognized on a cash disbursement basis. During the year ended September 30, 2007, statewide expenditures of \$ 654 million were recognized for post-retirement health care, dental and vision. This represented approximately 18% of the total expenditures of the Michigan Public School Employees Retirement System.

Note 10 - Contingent Liabilities

Amounts received or receivable from grantor agencies are subjected to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of costs which may be disallowed by the grantor cannot be determined at this time although the School District expects such amounts, if any, to be immaterial.

Note 11 - Prior Period Adjustments

The School District has recorded an adjustment to the General Fund prior year net assets of \$26,602. The adjustment was made to record the property tax chargebacks related to the year ending June 30, 2004. The Food Service Fund balances at July 1, 2007 also has been

adjusted to correct errors made in the prior year. Accounts receivable was understated in the Food Service Fund. Had the receivable been properly recorded in the prior year, revenues for the year ended June 30, 2007 would have increased by \$1,160 in the Food Service Fund. Since the financial statements are not comparative, there will be no restatement reflected for the prior year balance change.

Note 12 - Subsequent Events

On August 16, 2008, the School District paid off its \$1,000,000 short-term state aid anticipation notes through the Michigan Municipal Bond Authority. The interest rate on this note was 3.945%.

On August 20, 2008 the School District borrowed \$1,000,000 in short-term state aid anticipation notes through the Michigan Municipal Bond Authority. The interest rate on this note was 1.70%.



Required Supplemental Information

Budgetary Comparison Schedule - General Fund

		Budgeted	d Amo		Over	
		Original		Final	Actual	(Under) Budget
Revenues						
Local sources	\$	647,000	\$	848,272	\$ 825,818	\$ (22,454)
State sources		6,863,055		6,578,418	6,680,580	102,162
Federal sources		207,970		284,033	214,701	 (69,332)
Total revenues		7,718,025		7,710,723	 7,721,099	 10,376
Expenditures						
Instruction						
Basic programs		3,927,379		3,796,423	3,796,593	170
Added needs		398,865		617,103	580,796	(36,307)
Adult and continuing education		39,471		-	-	-
Supporting services						
Pupil		382,676		557,488	556,985	(503)
Instructional staff		122,761		43,796	43,211	(585)
General administration		427,981		429,834	411,717	(18,117)
School administration		592,749		596,508	584,489	(12,019)
Business		234,502		183,991	203,876	19,885
Operations and maintenance		747,517		740,489	742,135	1,646
Pupil transportation services		383,585		417,907	404,486	(13,421)
Central		73,387		54,800	55,387	587
Community services		-		20,500	20,489	(11)
Capital outlay		111,578		30,395	30,618	223
Debt service						
Principal		21,344		78,880	81,971	3,091
Interest and fiscal charges		22,012		10,250	46,560	 36,310
Total expenditures		7,485,807		7,578,364	 7,559,313	 (19,051)
Excess (deficiency) of revenues over expenditures		232,218		132,359	161,786	29,427

Required Supplemental Information

Budgetary Comparison Schedule - General Fund For the Year Ended June 30, 2008

	Budgeted Amounts								
		Original		Final	Actual			(Under) Budget	
Other Financing Sources Insurance recoveries Transfers out	\$	- (182,021)	\$	3,213 (183,461)	\$	3,213 (224,196)	\$	40,735	
Total other financing uses		(182,021)		(180,248)		(220,983)		40,735	
Net change in fund balance		50,197		(47,889)		(59,197)		(11,308)	
Fund balance - beginning		678,540		678,540		678,540		-	
Prior period adjustment						(26,602)		(26,602)	
Fund balances - beginning, as restated		678,540		678,540		651,938		(26,602)	
Fund balance - ending	\$	728,737	\$	630,651	\$	592,741	\$	(37,910)	

Other Supplemental Information Nonmajor Governmental Funds Combining Balance Sheet June 30, 2008

	Special Revenue Funds Food					Debt Service Funds						Total Nonmajor Governmental	
	Service Athletics		2001 Debt 2005 Debt			20	007 Debt	Funds					
Assets Cash Inventory	\$	383 2,048	\$	265 <u>-</u>	\$	237,470	\$	93,901	\$	65,709	\$	397,728 2,048	
Total assets	<u>\$</u>	2,431	\$	265	\$	237,470	\$	93,901	\$	65,709	\$	399,776	
Liabilities and Fund Balance Liabilities Accounts payable	\$	4,817	\$	<u>-</u>	\$	<u>-</u>	\$	<u>-</u>	\$	<u>-</u>	\$	4,817	
Fund Balance Reserved for debt service Other undesignated		(2,386)		- 265		237,470		93,901		65,709		397,080 (2,121)	
Total fund balance		(2,386)		265		237,470		93,901		65,709		394,959	
Total liabilities and fund balance	\$	2,431	\$	265	\$	237,470	\$	93,901	\$	65,709	\$	399,776	

Other Supplemental Information Nonmajor Governmental Funds

Combining Statement of Revenues, Expenditures and Changes in Fund Balances

	Special Rev Food Service	enue Funds Athletics	Debt Service Funds 1972 1991 2001 2005 2007 Debt Debt Debt Debt					Total Nonmajor Governmental Funds
Revenues								
Local sources	. ,	\$ 44,235	\$ -	\$ -	\$ 355,490	\$ 364,568	\$ 136,605	\$ 1,029,225
State sources	23,330	-	-	-	-	-	-	23,330
Federal sources	199,221							199,221
Total revenues	350,878	44,235			355,490	364,568	136,605	1,251,776
Expenditures								
Current								
Education								
Food services	401,573	-	-	-	-	-	-	401,573
Athletic activities	-	219,646	-	-	-	-	-	219,646
Debt service								
Principal	-	-	-	-	235,000	250,000	-	485,000
Interest and other expenditures	-	-	-	-	147,615	94,557	61,280	303,452
Bond issuance costs	-	-	-	-	-	-	61,216	61,216
Payment to bond refunding escrow agent							45,000	45,000
Total expenditures	401,573	219,646			382,615	344,557	167,496	1,515,887
Excess (deficiency) of								
revenues over expenditures	(50,695)	(175,411)			(27,125)	20,011	(30,891)	(264,111)

Other Supplemental Information Nonmajor Governmental Funds

Combining Statement of Revenues, Expenditures and Changes in Fund Balances

	Special Rev	enue Funds		D	ebt Service Fu	nds		Total Nonmajor
	Food Service	Athletics	1972 Debt	1991 Debt	2001 Debt	2005 Debt	2007 Debt	Governmental Funds
Other Financing Sources (Uses) Proceeds from refinancing debt	-	-	_	-	_	_	2,915,000	2,915,000
Payment to bond refunding escrow agent Premium on issuance of bonds	-	-	-	-	-	-	(3,010,074) 166,117	(3,010,074) 166,117
Transfers in	48,159	176,037	-	-	38,675	-	45,000	307,871
Transfers out			(19,187)	(45)	(45,000)		(19,443)	(83,675)
Total other financing sources (Uses)	48,159	176,037	(19,187)	(45)	(6,325)		96,600	295,239
Net change in fund balance	(2,536)	626	(19,187)	(45)	(33,450)	20,011	65,709	31,128
Fund balance - beginning	(1,010)	(361)	19,187	45	270,920	73,890	-	362,671
Prior period adjustment	1,160			<u>-</u>	<u> </u>	<u>-</u>		1,160
Fund balance - beginning, as restated	150	(361)	19,187	45	270,920	73,890		363,831
Fund balance - ending	\$ (2,386)	\$ 265	\$ -	\$ -	\$ 237,470	\$ 93,901	\$ 65,709	\$ 394,959

Other Supplemental Information

General Fund

Comparative Balance Sheet June 30, 2008

		2008	2007
Assets			
Cash	\$	1,210,776	\$ 188,608
Due from other funds		-	257,671
Due from other governmental units		1,249,437	1,201,587
Inventory		39,535	11,476
Prepaid items		1,859	 156,270
Total assets	\$	2,501,607	\$ 1,815,612
Liabilities and Fund Balance			
Liabilities			
Accounts payable	\$	35,127	\$ 22,667
State aid anticipation note payable		1,000,000	-
Due to other funds		-	235,386
Due to other governmental units		102,001	94,247
Payroll deductions and withholdings		34,852	38,080
Accrued expenditures		36,800	
Accrued salaries payable		700,086	 746,692
Total liabilities	-	1,908,866	 1,137,072
Fund Balance			
Reserved for inventory		39,535	11,476
Reserved for prepaid items		1,859	156,270
Other undesignated		551,347	510,794
Guidi di laccigi alloca		,	,
Total fund balance		592,741	678,540
Total liabilities and fund balance	<u>\$</u>	2,501,607	\$ 1,815,612

Other Supplemental Information

General Fund

Schedule of Revenues Compared to Budget For the Year Ended June 30, 2008

	Original Budget	Final Budget	Actual	Over (Under) Final Budget	
Revenue from local sources Property tax levy Tuition Transportation fees Earnings on investments Student activities	\$ 600,000 - - 20,000	\$ 764,810 134 1,910 10,000 3,330	\$ 759,457 134 2,946 9,043 3,331	\$ (5,353) - 1,036 (957) 1	
Community service activities Other local revenues	27,000	1,207 66,881	1,580 49,327	373 (17,554)	
Total revenues from local sources	647,000	848,272	825,818	(22,454)	
Revenues from state sources Grants - unrestricted Grants - restricted Total revenues from state sources	6,485,000 378,055 6,863,055	6,109,841 468,577 6,578,418	6,134,502 546,078 6,680,580	24,661 77,501 102,162	
Revenues from federal sources Grants	207,970	284,033	214,701	(69,332)	
Total revenues from federal sources	207,970	284,033	214,701	(69,332)	
Other financing sources Insurance recoveries		3,213	3,213		
Total other financing sources		3,213	3,213		
Total revenue and other financing sources	\$ 7,718,025	\$ 7,713,936	\$ 7,724,312	\$ 10,376	

Other Supplemental Information

General Fund

Schedule of Expenditures Compared to Budget

	Original Budget	Final Budget	Actual	Over (Under) Final Budget	
Basic program - elementary Salaries Employee benefits Supplies and materials Other	\$ 852,215 394,585 52,000 3,850	\$ 731,136 355,783 31,920 3,059	\$ 724,695 360,787 31,920 3,009	\$ (6,441) 5,004 (50)	
Total elementary	1,302,650	1,121,898	1,120,411	(1,487)	
Basic program - middle school Salaries Employee benefits Supplies and materials Other	573,008 301,134 23,200 7,300	575,593 287,328 19,502 3,822	575,244 297,643 19,572 3,997	(349) 10,315 70 175	
Total middle school	904,642	886,245	896,456	10,211	
Basic program - high school Salaries Employee benefits Supplies and materials Other	995,918 472,572 38,430 94,610	1,026,701 547,198 47,533 64,880	1,005,680 558,063 45,285 66,651	(21,021) 10,865 (2,248) 1,771	
Total high school	1,601,530	1,686,312	1,675,679	(10,633)	

Other Supplemental Information

General Fund

Schedule of Expenditures Compared to Budget

	Origi Budo			Final Budget		Actual		Over Under) al Budget
Basic program - pre-school Salaries	\$	76,500	¢	61,963	\$	61,854	\$	(109)
Employee benefits	•	39,005	φ	35,565	Φ	37,811	φ	2,246
Purchased services	•	-		283		282		(1)
Supplies and materials		1,500		1,995		1,995		-
Other		1,552		2,162		2,105		(57)
Total pre-school	1	18,557		101,968		104,047		2,079
Added needs - special education								
Salaries		66,197		159,481		182,525		23,044
Employee benefits	•	76,067		68,871		70,653		1,782
Purchased services		-		23,214		-		(23,214)
Supplies and materials		4,014		2,253		2,253		-
Other		500		235		235		
Total special education	2	46,778		254,054		255,666		1,612
Added needs - compensatory education								
Salaries		99,133		190,780		185,180		(5,600)
Employee benefits	•	17,954		106,627		103,183		(3,444)
Supplies and materials				892		892		-
Total compensatory education	1	47,087		298,299		289,255		(9,044)
Added needs - career and technical education								
Supplies and materials		5,000		-		-		-
Other		<u> </u>		64,750		35,875		(28,875)
Total career and technical education		5,000		64,750		35,875		(28,875)

Other Supplemental Information

General Fund

Schedule of Expenditures Compared to Budget

	Origina Budget		Actual	Over (Under) Final Budget	
Pupil - guidance services Salaries Employee benefits Supplies and materials Other	51, 9,	117 \$ 192,401 622 97,831 700 6,345 594 2,924	93,850 6,335	\$ 3,772 (3,981) (10) (1,796)	
Total guidance services	160,	033 299,501	297,486	(2,015)	
Pupil - speech services Salaries Employee benefits Supplies and materials Other	27,	013 53,860 262 26,518 300 - 525 263	28,032	154 1,514 - (1)	
Total speech services	81,	100 80,641	82,308	1,667	
Pupil - social work services Salaries		<u>-</u> 21,264	21,264		
Pupil - other support services Salaries Employee benefits		357 95,110 186 60,972		(2,024) 1,869	
Total other pupil support services	141,	543 156,082	155,927	(155)	

Other Supplemental Information

General Fund

Schedule of Expenditures Compared to Budget

	Original Budget	Final Budget	Actual	Over (Under) Final Budget	
Instructional staff - improvement of education Salaries Other	\$ 2,545 11,510	\$ 1,000 1,318	\$ - 1,318	\$ (1,000)	
Total improvement of education	14,055	2,318	1,318	(1,000)	
Instructional staff - educational media services Salaries Employee benefits Supplies and materials Other	60,167 23,839 18,800 5,900	14,140 12,967 11,721 1,770	14,173 13,861 11,304 1,675	33 894 (417) (95)	
Total educational media services	108,706	40,598	41,013	415	
Instructional staff - technology assisted instruction Other		880	880	-	
General administration - board of education Supplies and materials Other	19,500 74,300	510 75,773	504 74,920	(6) (853)	
Total board of education	93,800	76,283	75,424	(859)	

Other Supplemental Information

General Fund

Schedule of Expenditures Compared to Budget

	Original Budget	Final Budget	Actual	Over (Under) Final Budget
General administration - executive administration Salaries Employee benefits Supplies and materials Other	\$ 151,6 71,1 4,0 107,4	00 2,179	82,799 1,341	\$ (2,117) (12,349) (838) (1,954)
Total executive administration	334,1	81 353,551	336,293	(17,258)
School administration - office of the principal Salaries Employee benefits Supplies and materials Other Total office of the principal	288,0 88,7 10,7 205,2 592,7	23 116,314 25 9,611 85 198,306	7,768 195,746	(2,593) (5,023) (1,843) (2,560) (12,019)
School administration - other Other		- 500	500	-
Business - fiscal services Salaries Employee benefits Supplies and materials	35,9 180,7 8,0	01 156,490	- 173,278 -	- 16,788 -
Total fiscal services	224,6	98 156,490	173,278	16,788

Other Supplemental Information

General Fund

Schedule of Expenditures Compared to Budget

Pusiness other		Original Budget		Final Budget		Actual		Over (Under) Final Budget	
Business - other Other	\$	9,804	\$	27,501	\$	30,598	\$	3,097	
Operations and maintenance - operating building services									
Salaries		263,823		277,120		275,602		(1,518)	
Employee benefits		102,979		104,939		99,489		(5,450)	
Supplies and materials		65,000		67,625		71,696		4,071	
Other		315,715		290,805		295,348		4,543	
Total operating building services		747,517		740,489		742,135		1,646	
Pupil transportation services									
Salaries		192,071		207,044		208,324		1,280	
Employee benefits		77,514		94,790		102,035		7,245	
Supplies and materials		39,500		41,358		17,688		(23,670)	
Other		74,500		74,715		76,439		1,724	
Total transportation services		383,585		417,907		404,486		(13,421)	
Central - planning, research development and evaluation									
Employee benefits		-		213		213		-	
Other				1,703		2,731		1,028	
Total planning, research development and evaluation		-		1,916		2,944		- 1,028	

Other Supplemental Information

General Fund

Schedule of Expenditures Compared to Budget

Central - staff/personnel services	Original Budget	Final Budget	Actual	Over (Under) Final Budget
Other	<u>\$</u> -	\$ 1,000	\$ 722	\$ (278)
Central - support services technology				
Salaries	35,025	31,200	30,673	(527)
Employee benefits	18,362	20,324	20,676	352
Other	20,000	360	372	12
Total support services technology	73,387	51,884	51,721	(163)
Community services - community activities				
Salaries	-	20,000	19,996	(4)
Supplies and materials	-	500	493	(7)
Total community activities		20,500	20,489	(11)
Capital outlay				
Basic program - elementary	1,000	-	-	-
Basic program - middle school	16,000	7,694	7,942	248
Basic program - high school	14,000	11,211	11,206	(5)
Instructional staff - educational media services	2,200	250	246	(4)
General administration - executive administration	2,500	4,840	4,836	(4)
School administration - office of the principal	14,868	5,940	5,933	(7)
Operations and maintenance - operating building services	60,000	460	455	(5)
Total capital outlay	111,578	30,395	30,618	223

Other Supplemental Information

General Fund

Schedule of Expenditures Compared to Budget

		Original Budget		Final Budget		Actual		Over (Under) Final Budget	
Debt service Principal Interest and other expenditures	\$	21,344 22,012	\$	78,880 10,250	\$	81,971 46,560	\$	3,091 36,310	
Total debt service		43,356		89,130		128,531		39,401	
Other financing uses Transfers out		182,021		183,461		224,196		40,735	
Total expenditures and financing uses	\$	7,667,828	\$	7,761,825	\$	7,783,509	\$	21,684	

Other Supplemental Information

Fiduciary Funds

Statement of Changes in Amounts Due to Student Groups For the Year Ended June 30, 2008

	Due to (from) Student Groups July 1, 2007			Cash Receipts	Cash Disbursements	Due to (from) Student Groups June 30, 2008	
Administration	\$	(23,918)	\$	5,130	\$ -	\$	(18,788)
Band		1,497		17,043	15,054		3,486
Band trip		701		3,114	1,927		1,888
Boys' basketball		1,808		3,680	3,561		1,927
Cheerleading		357		-	2		355
Class 2007		602		-	19		583
Class 2008		535		3,198	3,278		455
Class 2009		100		10,843	10,916		27
Class 2010		849		994	752		1,091
Class 2011		100		402	162		340
Class 2012		-		100	-		100
ES library		2,138		6,069	5,999		2,208
ES principal		2,071		13,381	11,881		3,571
ES school success		480		303	472		311
Girls' basketball		-		784	784		-
Girls on the run		1,200		-	982		218
Grad bash		(106)		-	-		(106)
Greenhouse		621		2,113	2		2,732
H.S. football		(60)		2,450	2,123		267
H.S. principal		1,327		2,664	2,985		1,006
H.S. soccer		1,166		14,912	15,966		112
H.S. spanish		13		291	240		64
H.S. student council		4,591		1,112	2,043		3,660

Other Supplemental Information

Fiduciary Funds

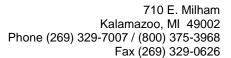
Statement of Changes in Amounts Due to Student Groups For the Year Ended June 30, 2008

	Due to (from) Student Groups July 1, 2007		Cash Receipts		Cash Disbursements	Due to (from) Student Groups June 30, 2008	
H.S. yearbook	\$	1,750	\$	7,910	\$ 4,979	\$ 4,681	
H.S. Golf Team		-		290	-	290)
Industrial arts		-		831	-	831	
M.S. camp		342		15	132	225	,
M.S. fundraiser		4,169		3,933	6,412	1,690)
M.S. leadership		1,018		3,399	2,745	1,672	-
M.S. principal		2,498		10,874	12,248	1,124	ŀ
M.S. student council		2,631		3,647	4,182	2,096	j
M.S. sunshine		85		430	500	15	,
National honor society		3,770		4,033	2,867	4,936	j
Relay for life		104		1,670	1,773	1	1
Ski club		(19)		2,776	2,757	-	
Stars		1,435		310	129	1,616	j
Volinia maple		6,730		11,552	15,303	2,979)
Volinia prom		207		590	764	33	,
Volinia student council		516		25	441	100)
Volinia tech		31		-	1	30)
Wrestling		29		-	29	-	
Volleyball		134		2,020	1,213	941	-
Total	\$	21,502	\$	142,888	\$ 135,623	\$ 28,767	, =

Other Supplemental Information

Schedule of Outstanding Bonded Indebtedness June 30, 2008

Year Ending June 30,		2001 Building & Site Principal		Durant Principal		2005 Refunding Principal		2007 Refunding Principal		Total	
2009 2010 2011 2012 2013 2014-2018 2019-2023		\$ 250,000 260,000 275,000 295,000 320,000	\$	3,704 3,880 4,065 23,191 4,461	\$	275,000 310,000 345,000 375,000 745,000	\$	2,300,000 615,000	\$	528,704 573,880 624,065 693,191 699,461 3,045,000 615,000	
	Total	\$ 1,400,000	\$	39,301	\$	2,425,000	\$	2,915,000	\$	6,779,301	
Principal payments due the first day of		May		May		May		May			
Interest payments due the first day of		May and November	May and November		May and November		May and November				
Interest rate		4.25% -5.0%		4.76%		2.5% - 4.0%	4.	0% - 5.25%			
Original issue		\$ 5,550,000	\$	66,560	\$	2,960,000	\$	2,915,000			





Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

To the Board of Education Marcellus Community Schools Marcellus, Michigan

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Marcellus Community Schools, as of and for the year ended June 30, 2008, and have issued our report thereon dated November 10, 2008. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Internal Control over Financial Reporting

In planning and performing our audit, we considered Marcellus Community Schools' internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Marcellus Community Schools' internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of Marcellus Community Schools' internal control over financial reporting.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the entity's internal control.

Our consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be significant deficiencies or material weaknesses, as defined above.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Marcellus Community Schools' financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we reported to management of Marcellus Community Schools in a separate letter dated November 10, 2008.

This report is intended for the information and use of the Board of Education, management, federal awarding agencies and pass-through entities and is not intended and should not be used by anyone other than these specified parties.

Yeo & Yeo, P.C.

Kalamazoo, Michigan November 10, 2008

Federal Awards Finding and Questioned Costs

Finding No. 2007-3: Title I, Part A - Time and Effort Reporting

Specific requirement: Office of Management and Budget (OMB) Circular A-87 requires when employees are expected to work solely on a single federal award or cost objective, charges for their salaries will be supported by semi-annual certifications signed by the employee or a supervisor with first-hand knowledge of the work performed by the employee indicating the employees worked solely on that program for the semi-annual period covered by the certification.

Condition: The District did not maintain semi-annual certifications for employees working solely on a single federal award or cost objective.

Questioned Costs: \$0

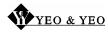
Context: The District provided a Title I, Part A staff listing, but did not have 100% funded staff sign semi-annual certifications.

Cause/Effect: This could prevent the District from accurately posting payroll expenses to the proper federal program expense accounts.

Recommendation: Prepare semi-annual certifications to be signed by 100% funded staff or a supervisor with first-hand knowledge of the work performed by the 100% funded staff.

Corrective Action Plan: The District will prepare semi-annual certifications and obtain signatures from 100% funded staff or a supervisor with first-hand knowledge of the work performed by the 100% funded staff for the fiscal year ending June 30, 2008 and years thereafter.

Current Status: Per our review, the District is now retaining certificates, which are being signed twice a year by all 100% Title I employees, and planners for all less than 100% Title I employees.



Federal Awards Finding and Questioned Costs (continued)

Finding No. 2007-4: Title I – Allowable Costs/Cost Principles

Specific requirement: Office of Management and Budget (OMB) Circular A-87 requires that funds are used in compliance with all applicable statutory and regulatory provisions, including ensuring that costs are allocable to a particular cost objective and that funds received are spent only for reasonable and necessary costs of the program.

Condition: The District did not properly allocate the salaries and related benefits for employees who worked in part on the Title I, Part A program.

Questioned Costs: \$0

Context: One employee who worked in part on the Title I, Part A program was charged 100% to the program, and eight employees who worked in part on the Title I, Part A program were not charged at all to the program.

Cause/Effect: Incorrect amounts for salaries and related benefits were charged to the Title I, Part A program, however, in total the amount charged to the program was correct.

Recommendation: Salaries and related benefits for employees who work in part on a federal program should be allocated to the program based on the percentage of time spent by the employee working specifically on the applicable program.

Corrective Action Plan: The District will allocate salaries and related benefits for the employees working in part on the Title I, Part A program based on their percentage of time spent working specifically on that program for the fiscal year ending June 30, 2008 and years thereafter.

Current Status: Per our review we noted the general ledger accounts were modified and now the last four digits relate to the specific grant. This new monitoring system allows the District to classify and track expenditures by grant type. For Title I expenditures the general ledger account ends with 1100.



Federal Awards Finding and Questioned Costs (continued)

Finding No. 2007-5: Title I – Period of Availability of Federal Funds

Specific requirement: Office of Management and Budget (OMB) Circular A-133 Title I Compliance Supplement indicates there is a 15 month period of initial availability for funds, but this does not allow for subsequent school year expenditures to be charged against the current year grant.

Condition: The District reported expenditures in excess of those actually incurred on the final expenditure report for the Title I, Part D Grant ID # 061700/0506.

Questioned Costs: \$94,247

Context: The District submitted the final expenditure report for the Title I, Part D Grant ID # 061700/0506 reporting total expenditures of \$134,234 when actual expenditures incurred against this grant were \$39,987.

Cause/Effect: Due to the submission of the final expenditure report, the State of Michigan sent payment to the District for the additional expenditures reported but not yet reimbursed for the Title I, Part D Grant ID # 061700/0506.

Recommendation: When submitting final expenditure reports for federal programs, the District should use the general ledger detail for the applicable program and timeframe to be reported on and include only those expenditures allocated to the applicable grant year.

Corrective Action Plan: The District has recorded the amount of questioned costs as due to the State of Michigan as of June 30, 2007. The District will ensure final expenditure reports include only the expenditures incurred for the grant year being reported on for the fiscal year ending June 30, 2008 and years thereafter.

Current Status: Per our review we noted the District is still reporting expenditures over costs incurred as a liability. The State has not notified the District requesting the funds be remitted back to the State or withheld the amount from the District's payment from the State. The District is still waiting to hear from the State with the intent of repaying the funds when requested.



Federal Awards Findings and Questioned Costs (continued)

Finding No. 2007-6: Title I – Cash Management

Specific requirement: Office of Management and Budget (OMB) Circular A-133 Title I Compliance Supplement indicates cash should not be requested in excess of three days cash needs.

Condition: The District requested funds subsequent to year end which were in excess of expenditures incurred for the Title I, Part D Grant ID # 071700/0607.

Questioned Costs: \$0

Context: The District submitted a request for funds on July 9, 2007 for the Title I, Part D Grant ID # 071700/0607 reporting total expenditures of \$152,597 when actual expenditures incurred to date against this grant were \$144,844. There were no estimated cash needs for the next three calendar days related to this grant.

Cause/Effect: Due to the submission of this request for funds, the District received \$7,753 in excess of expenditures incurred for the Title I, Part D Grant ID # 071700/0607. As this amount was received subsequent to year end, there are no questioned costs as of June 30, 2007.

Recommendation: Future requests for funds should not exceed the amount of estimated cash needs for the next three calendar days.

Corrective Action Plan: The District reported the correct amount of expenditures incurred for the Title I, Part D Grant ID # 071700/0607 on the Schedule of Expenditures of Federal Awards and will also report the correct amount of expenditures on the final expenditure report. The District will ensure that requests for federal funds are not in excess of three days cash needs for the fiscal year ending June 30, 2008 and years thereafter.

Current Status: Per our review, for fiscal year 2008, the District had a much better handle on expenditures incurred and is no longer requesting funds before the costs are incurred. Therefore during 2008, no funds were requested which exceeded the cash needs for the next three calendar days. All 2008 fund requests were made to cover costs already incurred.







November 10, 2008

Management and the Board of Education Marcellus Community Schools Marcellus, MI 49067

We have completed our audit of the financial statements of Marcellus Community Schools as of and for the year ended June 30, 2008 and have issued our report dated November 10, 2008. We are required to communicate certain matters to you in accordance with auditing standards generally accepted in the United States of America that are related to internal control and the audit. The appendices to this letter set forth those communications as follows:

I Auditors' Communication of Significant Matters with Those Charged with Governance

II Management Comments

We discussed these matters with various personnel in the organization during the audit and have already met with management on October 27, 2008. We would also be pleased to meet with you to discuss these matters at your convenience.

These communications are intended solely for the information and use of management, the Board of Directors, others within the organization, and are not intended to be and should not be used by anyone other than those specified parties.

Kalamazoo, Michigan

Yeo & Yeo, P.C.



Appendix I Communication to Those Charged with Governance

Responsibilities under generally accepted auditing standards

As stated in our engagement letter dated, we are responsible for conducting our audit in accordance with auditing standards generally accepted in the United States of America (US GAAS) established by the Auditing Standards Board of the American Institute of Certified Public Accountants. Our responsibility, as prescribed by US GAAS, is to express an opinion about whether the financial statements prepared by management, with your oversight, are fairly presented, in all material respects. Our audit does not relieve you of your responsibilities.

Planned Scope and Timing of the Audit

We performed the audit as outlined in our discussion with you related to planning matters on May 21, 2008.

Significant Audit Findings

Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. We will advise management about their appropriateness and application. The significant accounting policies are described in (Note 1) of the financial statements. We noted no transactions entered into by the organization during the year where there is lack of authoritative guidance or consensus. There are no significant transactions that were recognized in a period other than which they occurred.

Accounting estimates are based on management's knowledge and experience about past and current events and assumptions. Some estimates are sensitive because of their significance to the financial statements and the fact that future events affecting them may differ from those expected.

Disclosures in the financial statements are neutral, consistent and clear. Certain disclosures are more sensitive than others due to their relevance to the users of the financial statements.

Difficulties Encountered During the Audit

No difficulties were encountered during the audit.

Corrected and Uncorrected Misstatements

Professional standards require that the auditor accumulate all known and likely misstatements identified during the audit, other than those the auditor believes to be trivial. The adjustments identified during the audit have been communicated to management and management has posted all adjustments.



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Disagreements with Management

A disagreement with management is defined as a financial accounting, reporting or auditing matter, whether or not resolved to our satisfaction, which could be significant, individually or in the aggregate to the financial statements or the auditors' report. We had no disagreements with management during the audit.

Management Representations

We have requested certain representations from management that are included in the management representation letter dated as of the date of the audit report.

Management's Consultations with Other Accountants

From time to time, management may decide to consult with other accountants about audit and accounting matters. Should this occur, professional standards require the consulting accountant to communicate with us to determine that they have all the relevant facts. To our knowledge, there were no consultations with other accountants during the year.

Significant Issues Discussed or Subject to Correspondence with Management

From time to time auditors discuss significant issues with management such as business conditions affecting the entity, business plans and strategies that may affect the risk of material misstatement and the application of accounting principles and auditing standards. The issues discussed during the audit occurred during the normal course of our professional relationship and our responses were not a condition to our retention.

Other Reports

Other information that is required to be reported to you is included in the Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards. Please read all information included in that report to ensure you are aware of relevant information.



Appendix II Management Comments

In planning and performing our audit of the financial statements of Marcellus Community Schools as of and for the year ended June 30, 2008, we considered Marcellus Community Schools' internal control over financial reporting (internal control) as a basis for designing our audit procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

However, during our audit we became aware of several matters that are opportunities for strengthening internal controls, improving operating efficiency and reducing expenses. This letter does not affect our report dated November 10, 2008, on the financial statements of Marcellus Community Schools. Our comments and recommendations regarding those matters are:

Prior Year Findings and Status

In the prior year audit we noted several issues regarding Debt Fund Cash, Combining of Federal and State Revenues, Journal Entry Support, Segregation of Duties, Preparation of Form 941, Disbursement Controls, Check Number Sequence, Interfund Balances, and Budget Amendments. We are pleased to announce that these issues have been resolved.

Current Year Recommendations:

Financial Statement Preparation Controls

In conjunction with our audit, we have been contracted to prepare the financial statements and related disclosures based on the information provided to us by Management. We would like to stress that this service is allowable under AICPA ethics guidelines and may be the most efficient and effective method for preparation of the Organization's financial statements. However, if at any point in the audit we as auditors are part of the Organization's control system for producing reliable financial statements, auditing standards indicate that the Organization has a control deficiency. If Management is not able to prepare financial statements, including disclosures, and the auditors are contracted to prepare these statements, this is considered a control deficiency. We recommend that Management and those charged with governance evaluate and document their decision on the costs and benefits of whether to contract for this service with our firm.

Documentation of Internal Controls

As part of our audit planning procedures, we are required to obtain an understanding of internal control of the Organization. Part of the internal control process is the communication of information, including the communication of how internal controls are designed and operating. During our audit planning procedures we noted that documentation of internal control policies and procedures was incomplete. We recommend that the Organization completely document and disseminate all internal control policies and procedures in one document. This ensures that all employees understand what their responsibilities in internal control are. In addition, it ensures continuity of internal control procedures in the unfortunate event of employee turnover or unexpected absence. Documentation should not only indicate the flow of documents but also



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what internal control procedures are performed by each employee and what documentation is required to indicate a procedure was completed. The monitoring process should also be documented in this procedures manual, including who is responsible for monitoring, the minimum monitoring which must be done, and what documentation is required to indicate monitoring was performed.

Budget Appropriations Act

During our review of the District's compliance with laws and regulations, we noted that the District does not prepare a formal original and final appropriations act for budget approval for each fund. The budget is included in the Board packets and approved at the Board meetings. We recommend the District prepare a formal original appropriations act and present it to the Board for approval of all original budgets. We also recommend the District prepare a formal final appropriations act and present it to the Board for approval of all final amended budgets.

